We claim:

1. A framework for a build and operate program, comprising:

one or more build processes;

one or more operate processes;

one or more management processes; and

a plurality of links formed as outputs from said build, operate and management processes that form inputs to one or more other build, operate or management processes;

and wherein a said link has associated with it exit conditions that must be satisfied before the link can be traversed from output to input.

2. The framework of claim 1, wherein said build processes precede said operate processes, with an overlapping boundary therebetween such that some operate processes are able to be executed before all build processes are executed.

3. The framework of claim 2, wherein sequentially linked build and operate processes are assigned to one of a plurality of prescribed process streams, and wherein links spanning across two or more process streams form planning milestones so far as the outputs represented by the link are concerned.

4. The framework of claim 3, wherein each management process is linked only to either a build process or an operate process.

5. The framework of claim 1, wherein said exit conditions represent deliverable products or services that have been agreed to be provided.

6. A framework for a large-scale sporting event, comprising:

a set of build processes generally followed by a set of testing processes, generally followed by a set of operations processes, generally followed by a set of game-day processes;

a set of management processes related to all of said build, testing, operations, and

game-day sets of processes;

    a plurality of links formed as outputs from individual build, test, operate, game-day, and management processes that form inputs to one or more other build, test, operate, game-day, and management processes; and

5   wherein said link has associated with it exit conditions that must be satisfied before the link can be traversed from output to input.

    7.   The framework of claim 6, wherein sequentially linked build and operate processes are assigned to one of a plurality of prescribed process streams, and wherein links

10   spanning across two or more process stream form planning milestones so far as the outputs represented by the link are concerned.

    8.   The framework of claim 7, wherein each management process is linked only to either a build process or an operate process.

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    9.   The framework of claim 6, wherein said exit conditions represent deliverable products or service levels that have been agreed to be provided.

    10.   A method for establishing a build and operate program, comprising the

20   steps of:

    defining one or more build processes;

    defining one or more operate processes;

    defining one or more management processes;

    forming a plurality of links as outputs from said build, operate, and management

25   processes and inputs to one or more other build, operate, or management processes.

    11.   The method of claim 10, wherein said build processes precede said operate processes, with an overlapping boundary therebetween such that some operate processes are able to be executed before all build processes are executed.

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    12.   The method of claim 11, wherein sequentially linked build and operate processes are assigned to one of a plurality of prescribed process streams, and wherein links

spanning across two or more process stream form planning milestones so far as the outputs represented by the link are concerned.

13.   The method of claim 12, wherein each management process is linked only to either a build process or an operate process. .

14.   The method of claim 10, wherein said exit conditions represent deliverable products or service levels that have been agreed to be provided.

15.   A method for executing a build and operate program, comprising the steps of:

defining one or more build processes;

defining one or more operate processes;

defining one or more management processes;

forming a plurality of links as outputs from said build, operate, and management processes and inputs to one or more other build, operate, or management processes; and

allowing a link to be traversed from output to input in the course of executing the program only if exit conditions associated with it are satisfied.

16.   The method of claim 15, wherein said build processes precedesaid operate processes, with an overlapping boundary therebetween such that some operate processes are able to be executed before all build processes are executed.

17.   The method of claim 16, wherein sequentially linked build and operate processes are assigned to one of a plurality of prescribed process streams, and wherein links spanning across two or more process stream form planning milestones events so far as the outputs represented by the link are concerned.

18.   The method of claim 17, wherein each management process is linked only to either a build process or an operate process.

19.   The method of claim 15, wherein said exit conditions represent deliverable

products or service levels that have been agreed to be provided.

20. The method of claim 19, wherein said exit conditions are determined by the steps of:

beginning with an ultimate operate process, determining what requirements should be met to perform that process, defining exit criteria for immediately preceding processes, and continuing to progressively determine requirements for preceding processes to determine exit criteria for each said process, said exit criteria required to be satisfied before a link between processes can be traversed.

21. A method for executing a large-scale sporting event, comprising the steps of:

defining a set of build processes generally followed by a set of testing processes, generally followed by a set of operations processes, generally followed by a set of game-day processes;

defining a set of management processes related to all of said build, testing, operations, and game-day processes;

forming a plurality of links as outputs from individual build, test, operate, game-day, and management processes; and

allowing a link to be traversed from output to input in the course of executing the program only if exit conditions associated with it are satisfied.

22. A method for executing a build and operate program, comprising the steps of:

determining program requirements;

defining build, operate, and management processes, and related links therebetween, based on said requirements, said links between processes only being traversable if exit conditions associated with each are satisfied; and

traversing said processes over time.

23. The method of claim 22, wherein said requirements include deliverable products and service levels.

24. A method for executing a build and operate program comprising the steps of:

determining program requirements;

5   defining build, operate, and management processes, and related links therebetween, based on said requirements;

beginning with an ultimate operate process, determining what requirements should be met to perform that process defining exit criteria for immediately preceding processes and continuing to progressively determine requirements for each preceding process

10   to determine exit criteria for each said process, said exit criteria required to be satisfied before a link between processes can be traversed; and

traversing said processes over time.

25. The method of claim 24, wherein said requirements include deliverable

15   products and service levels.

26. A method for executing a build and operate program, comprising the steps of:

beginning with an ultimate operate process, determining what requirement should be

20   met to perform that process, defining exit criteria for immediately preceding processes, and continuing to progressively determine requirements for preceding processes to determine exit conditions for each said process, said exit criteria required to be satisfied before a link between processes can be traversed.

25   27. The method of claim 26, wherein said exit conditions include deliverable products or service levels.

28. The method of claim 27, wherein said processes include build, operate, and management processes.

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